

CANADA JETLINES OPERATIONS LTD.

Have questions about this notice? Call the Toll Free Number below or scan the QR code to find out more.

Toll Free 1-866-964-0492



www.computershare.com/noticeandaccess

The Canadian securities regulators have adopted rules which permit the use of notice-and-access for proxy solicitation instead of the traditional physical delivery of material. This new process provides the option to post meeting related materials including management information circulars, as well as annual financial statements and management's discussion and analysis on a website in addition to SEDAR. Under notice-and-access, meeting related materials will be available for viewing for up to 1 year from the date of posting and a paper copy of the material can be requested at any time during this period.

Canada Jetlines Operations Ltd. has elected to utilize notice-and-access and provide you with the following information.

Notice of Availability of Proxy Materials for CANADA JETLINES OPERATIONS LTD. Annual General and Special Meeting

Meeting Date and Location:

When: June 23, 2022
10:00 am (Eastern Time)

Where: Suite 300, 6299 Airport Road, Mississauga,
Ontario L4V 1N3

You are receiving this notice to advise that the proxy materials for the above noted securityholders' meeting are available on the Internet. This communication presents only an overview of the more complete proxy materials that are available to you on the Internet. We remind you to access and review all of the important information contained in the information circular and other proxy materials before voting.

The information circular, other proxy materials and the Annual Financial Statements and accompany Management's Discussion and Analysis for the year ended December 31, 2021, are available at:

www.envisionreports.com/JTNQ2022

OR

www.sedar.com

OR

www.jetlines.com

How to Obtain Paper Copies of the Proxy Materials and/or Annual Financial Statements and accompanying Management's Discussion and Analysis

Securityholders may request to receive paper copies of the current meeting materials and/or Annual Financial Statements and accompanying Management's Discussion and Analysis by mail at no cost. Requests for paper copies may be made using your Control Number as it appears on your enclosed Voting Instruction Form or Proxy. To ensure you receive the materials in advance of the voting deadline and meeting date, all requests must be received no later than June 13, 2022. If you do request the current materials, please note that another Voting Instruction Form/Proxy will not be sent; please retain your current one for voting purposes.

For Holders with a 15 digit Control Number:

Request materials by calling Toll Free, within North America - 1-866-962-0498 or direct, from Outside of North America - (514) 982-8716 and entering your control number as indicated on your Voting Instruction Form or Proxy.

To obtain paper copies of the materials after the meeting date, please contact 1-866-964-0492.

For Holders with a 16 digit Control Number:

Request materials by calling Toll Free, within North America - 1-877-907-7643 or direct, from Outside of North America - (303) 562-9305 and entering your control number as indicated on your Voting Instruction Form.

To obtain paper copies of the materials after the meeting date, please contact 1-866-964-0492.

Securityholder Meeting Notice

The resolutions to be voted on at the meeting are listed below along with the Sections within the Information Circular where disclosure regarding the matter can be found.

1. **Number of Directors** - *Fixing the Number of Directors and Election of Directors*
2. **Election of Directors** - *Fixing the Number of Directors and Election of Directors*
3. **Appointment of Auditors** - *Appointment and Remuneration of Auditor*
4. **Approval of Stock Option Plan** - *Approval of Stock Option Plan*
5. **Approval of Restricted Share Unit Plan** - *Approval of Restricted Share Unit Plan*
6. **Approval of Performance Share Unit Plan** - *Approval of Performance Share Unit Plan*

Voting

PLEASE NOTE - YOU CANNOT VOTE BY RETURNING THIS NOTICE. To vote your securities you must vote using the methods reflected on your enclosed Voting Instruction Form or Proxy.

PLEASE VIEW THE INFORMATION CIRCULAR PRIOR TO VOTING
